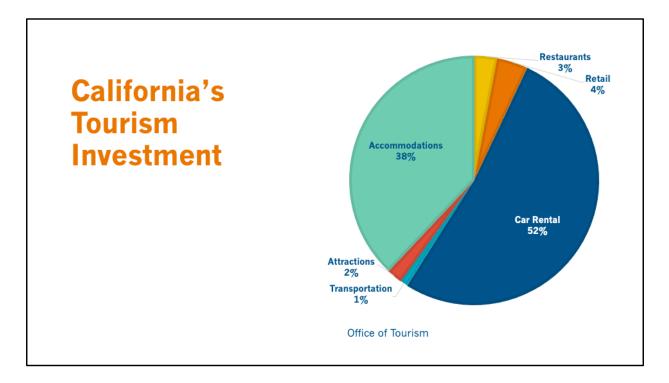


- Madame chair, members of the committee, <u>thank you for holding this</u> <u>hearing</u> and for the <u>opportunity to testify today</u>.
- My name is **Caroline Beteta**, the president and CEO of Visit California.
- Today, I'd like to give you an overview of the SIGNIFICANT ROLE TOURISM PLAYS in <u>California's economy</u> and describe <u>WHAT HAS</u> <u>BEEN LOST in the coronavirus pandemic</u>.
- I'd also like to talk about the IMPORTANCE OF SAFE AND RESPONSIBLE TRAVEL PRACTICES and discuss <u>what the future may look like</u> amid some <u>EMERGING COMPETITIVE DISADVANTAGES</u>.





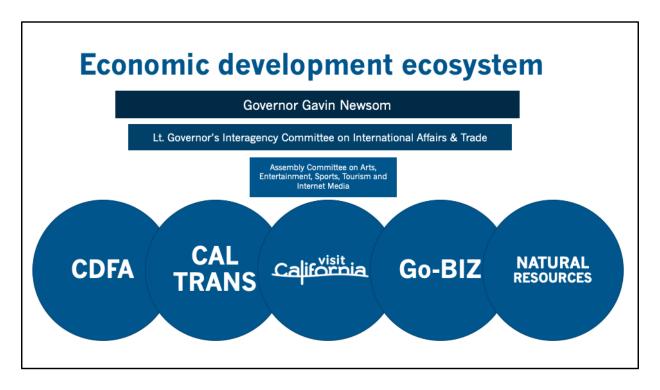
 To give the committee a little background, Visit California is the statewide 501 C 6 nonprofit formed more than 25 years ago to INSPIRE LEISURE AND BUSINESS TRAVELERS from around the world to come to California.



- The organization's marketing efforts are FINANCED BY ASSESSMENTS ON MORE THAN <u>21,000 BUSINESSES</u>, based on the <u>portion of income</u> <u>that comes from travelers</u>.
- Tourism <u>BUSINESSES AGREE to these assessments</u>, and a <u>referendum</u> <u>is held every six years</u> to determine whether businesses wish to renew the program.



 Visit California's marketing plans and operations are <u>overseen by its</u> <u>board of directors</u>, whose <u>MEMBERS COME FROM THE TOURISM</u> <u>INDUSTRY</u>.



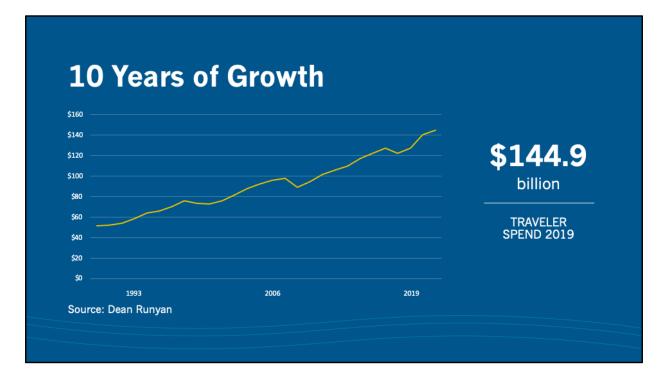
 Some members are <u>APPOINTED by the governor</u>, and the <u>OFFICE OF</u> <u>TOURISM</u> – a <u>division of Go-Biz</u> in the Governor's Office – works collaboratively with Visit California's marketing efforts.



 The organization works daily with <u>hotels</u>, <u>restaurants</u>, <u>rental car</u> <u>companies</u>, <u>theme parks</u> and about 300 LOCAL DESTINATION ORGANIZATIONS to <u>MAXIMIZE THE MARKETING REACH</u> of the industry.

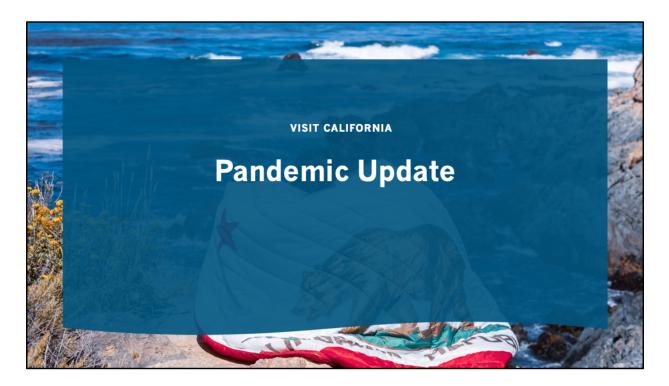


- It's important to know that <u>VISIT CALIFORNIA WAS BORN FROM</u> <u>CRISIS.</u>
- It was formed after <u>two earthquakes</u> -- Loma Prieta in 1989 and Northridge in 1994 – <u>shattered infrastructure and LEFT THE TOURISM</u> <u>INDUSTRY UNABLE TO REGAIN MARKET SHARE</u> without a vibrant marketing structure.
- Now, as <u>wildfires have become a seasonal event</u> that disrupt the lives of so many, Visit California <u>works closely with businesses</u> to <u>MEASURE</u> <u>IMPACT</u>, <u>COMMUNICATE WITH TRAVELERS</u> and <u>SUPPORT RECOVERY</u> <u>EFFORTS</u>.

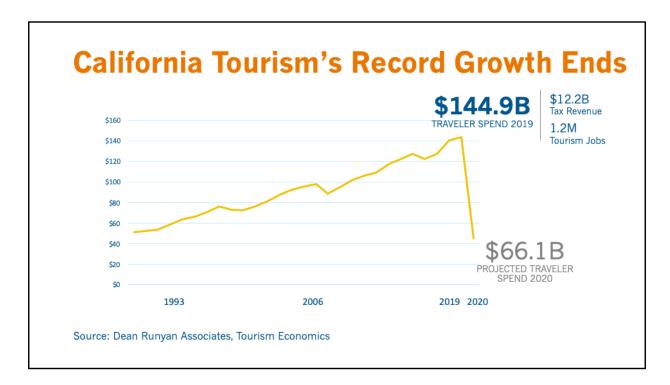


- Visit California has a <u>PROVEN RECORD</u> OF BRINGING VISITORS TO CALIFORNIA, with <u>BILLIONS IN INCREMENTAL SPENDING</u> attributed to our marketing program annually.
- 2019 marked the <u>10th consecutive year of economic growth</u> for California tourism.
- Research from Dean Runyan Associates showed <u>VISITORS SPENT</u> <u>\$144.9 BILLION LAST YEAR</u> and generated <u>\$12.2 BILLION IN STATE</u> <u>AND LOCAL TAX REVENUE</u> to fund vital local services for California residents.
- That tax figure includes about <u>\$3 BILLION IN HOTEL TAXES</u>, money that <u>funds municipal services across the state</u>.
- The industry employed **<u>1.2 MILLION WORKERS</u>**, from restaurant chefs

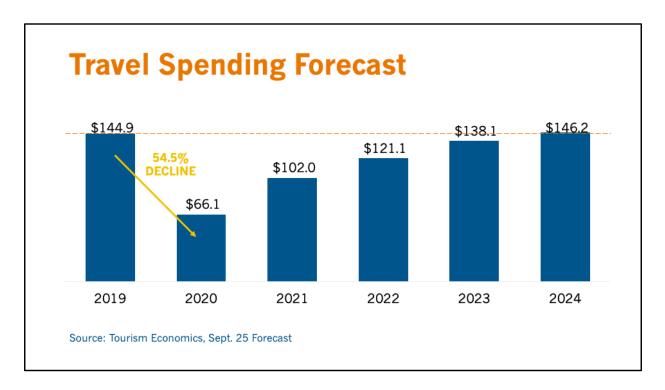
and **rental car desk agents** to **hotel general managers** and **bell captains**.



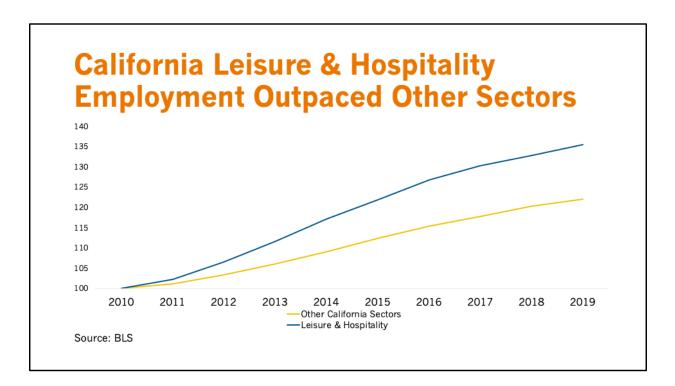
 When the <u>CORONAVIRUS HEALTH EMERGENCY</u> began in late winter and early spring, the <u>impact on the California tourism industry</u> was felt almost <u>immediately</u>.



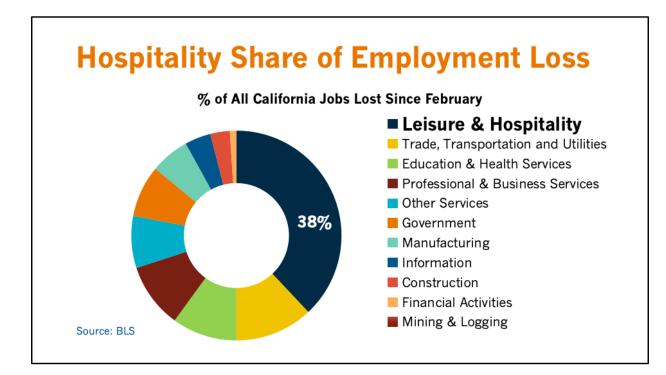
- The shutdown <u>cut the state's TOURISM ECONOMY IN HALF</u>. More than <u>600,000 HOSPITALITY WORKERS lost their jobs</u>.
- That initial analysis was dire enough: The hit on California's tourism industry was **NINE TIMES WORSE THAN AFTER THE 9/11 ATTACKS**.
- Today, I can reveal that the latest California <u>research from Oxford</u> <u>Economics</u> shows the <u>BAD SITUATION THAT PRESENTED ITSELF IN</u> <u>MAY IS GETTING WORSE</u>.



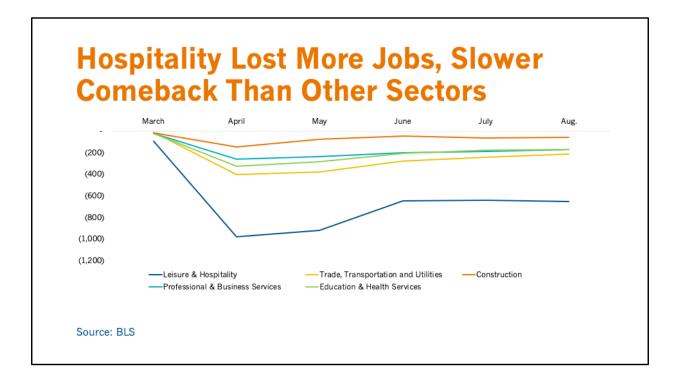
- Visitor spending is now PROJECTED TO BE DOWN 54.5 PERCENT from last year – from \$144.9 billion to just \$66.1 billion.
- Oxford now projects the <u>INDUSTRY'S RECOVERY WILL TAKE AT LEAST</u> <u>FIVE YEARS</u>.
- And that view is <u>based on the availability of a vaccine</u> early next year and <u>another round of federal stimulus</u>, two factors that remain in doubt.



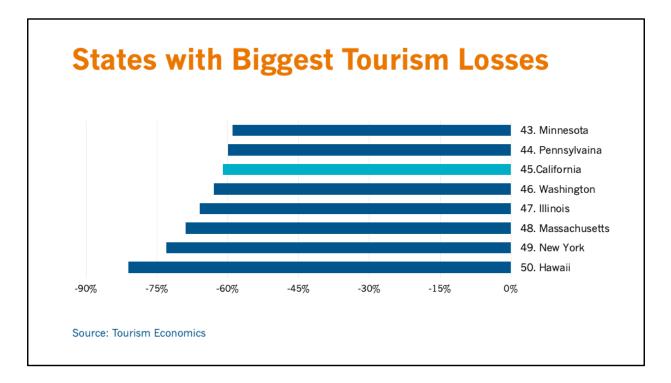
• Over the last decade, <u>leisure and hospitality job growth has far</u> <u>outpaced other sectors</u> in California.



- <u>Bureau of Labor Statistics</u> information now shows that ONE-THIRD OF LEISURE AND HOSPITALITY JOBS IN CALIFORNIA WERE LOST between February and September.
- Nearly <u>4 IN 10 OF ALL JOBS LOST</u> in California during that period were <u>from the hospitality and leisure sector</u>.



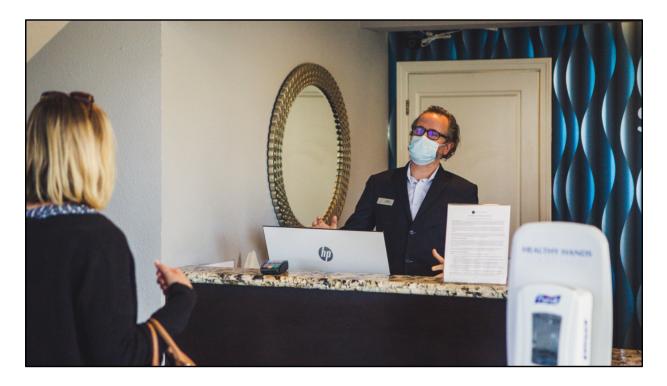
- These <u>numbers do not account for the recent LAYOFFS AT DISNEY</u> and the <u>recent round of job reductions at AIRLINES</u>.
- Numerous <u>tourism businesses</u> have <u>SLID INTO BANKRUPTCY OR</u> <u>GONE OUT OF BUSINESS</u>. Others are hanging on by a thread.



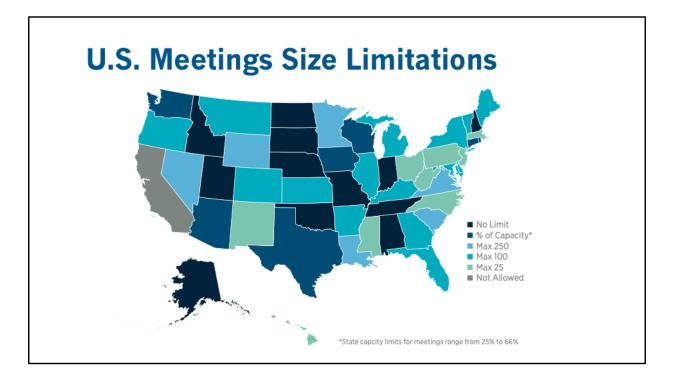
- <u>THE PANDEMIC HAS HIT CALIFORNIA'S TOURISM INDUSTRY HARDER</u> <u>THAN OTHER STATES, PARTICULARLY IN OUR GATEWAY URBAN</u> <u>CENTERS</u> – Los Angeles, Orange County, San Francisco, San Diego.
- <u>BEFORE THE PANDEMIC, CALIFORNIA WAS THE COUNTRY'S TOP</u> <u>TOURISM ECONOMY. IT'S NOW AMONG THE WORST-PERFORMING:</u> <u>ONLY FIVE STATES HAVE LOST MORE VISITOR SPENDING SINCE</u> MARCH.
- <u>Recovery will be difficult</u>, even for a <u>resilient industry</u> such as tourism.



• Disneyland, Universal Studios, and other <u>ATTRACTIONS STILL AWAIT</u> <u>A GREEN LIGHT FOR SAFE REOPENING</u>



• HOTELS hoping to regain some business meetings at REDUCED CAPACITY have developed protocols used successfully in other states.



 Of note, <u>meetings</u> of some size are <u>PERMITTED IN EVERY OTHER</u> <u>STATE</u>.



- Research shows CALIFORNIANS ARE CAUTIOUS, but that a majority are already traveling.
- Visit California's <u>limited marketing</u> program is <u>FOCUSED SOLELY IN-</u> <u>STATE</u>, the <u>first time we have marketed to California residents</u> since the aftermath of the September 11, 2001 terrorist attacks.
- It is based on **<u>TWO IMPORTANT MESSAGES</u>** for consumers:
- Number one: If you do travel, do so SAFELY and RESPONSIBLY.
- Number two: For residents willing to venture out, <u>TRAVELING IN</u> <u>CALIFORNIA IS A MODERN-DAY ACT OF PATRIOTISM</u> to support your fellow Californians by contributing to the economy.
- SAFETY for workers, travelers and local residents -- has been at the heart of the tourism industry's approach since the pandemic emerged this spring.



- Industry <u>segments pivoted</u> immediately to develop <u>SAFETY AND</u>
 <u>SANITATION PROTOCOLS</u> designed to allow for reopening in as safe an environment as possible.
- <u>Witnesses following my presentation will talk more about those efforts.</u>
- Tourism and hospitality <u>companies embraced FACE COVERINGS and</u> <u>DISTANCING</u> policies early on.
- **WORKERS** often find themselves **enforcing those rules**, sometimes in uncomfortable situations.



- Visit California developed a <u>RESPECT CALIFORNIA RESPONSIBLE</u> <u>TRAVEL CODE</u> and shared it across the state, with tourism companies and consumers.
- The code <u>encourages people heading out to do their homework</u> about the situation at their destination, and to be <u>RESPECTFUL AND</u> <u>SAFETY-CONSCIOUS</u> when they get there.



'Never Normal' PSA

Californians have always embraced new ideas and ways of living — "you doing you" is our normal and now we're just doing that in a mask, six feet apart, with freshly washed hands.

- A <u>new Public Service Announcement</u>, airing in partnership with the California Broadcasters Association, <u>ENCOURAGES SAFE TRAVEL and</u> <u>maintains Visit California's SIGNATURE INSPIRATIONAL TONE.</u>
- It's called **NEVER NORMAL**.
- Let's watch it now...







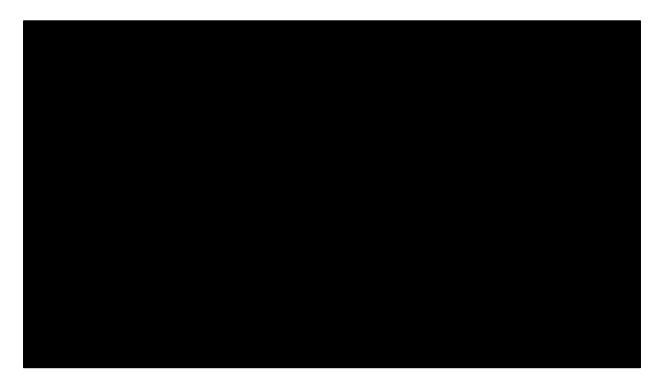
- We also developed <u>videos delivering the key message</u> that staying <u>SAFE MEANS STAYING OPEN</u> with "Safe Travels, California"
- These videos are working hard to support key industry segments: RENTAL CARS, HOTELS and RESTAURANTS/WINERIES.
- Let's watch them now ...



VIDEO "Safe Travels, California" - HOTELS (0:30)



VIDEO "Safe Travels, California" – RENTAL CARS (0:30)



VIDEO "Safe Travels, California" – RESTAURANTS/WINERIES (0:30)



- I'd like to conclude with our ongoing industry communications, posted at industry.VisitCalifornia.com/coronavirus.
- We're sending WEEKLY EMAIL UPDATES.



• Again, **THANK YOU for the opportunity to testify**, and I'd be happy to answer any questions.